



Policy Committee

December 5, 2024

At 9:00 a.m.

ECIDA Offices
95 Perry Street, 4th Floor Conference Room
Buffalo, New York 14203

1. Call Meeting to Order
2. Approval of the October 3, 2024 Policy Committee Meeting Minutes (Pages 2-5)
3. Project Matrix (Informational) (Page 6)
4. Project Presentation (Staff – Company Q&A)
a) Pfannenberg USA (Pages 7-36)
5. Management Team Report
6. Adjournment - Next Meeting January 9, 2025 at 9:00 a.m.