



# Policy Committee

January 7, 2021  
9:00 a.m.

Via Conference Call & Live Streaming

1. Call Meeting to Order
2. Approval of the December 8, 2020 Policy Committee Minutes & December 10, 2020 Special Policy Committee Minutes (Pages 2-6)
3. Project Matrix (Page 7)
4. Project Presentation (Staff – Company Q&A)
  - a) 72 East Niagara Street (Pages 8-47)
  - b) Calspan Corporation (Pages 48-84)
  - c) Eastman Machine Company (Pages 85-116)
  - d) Life Technologies Corp/Thermo Fisher North Expansion (Pages 117-147)
  - e) Pine Pharmaceuticals, LLC (Pages 148-180)
  - f) Sucro Real Estate (Pages 181-211)
5. MWBE Update
6. Adjournment – Next Meeting **February 4, 2021 at 9:00 a.m.**