

2021 YEAR IN REVIEW









LETTER FROM THE PRESIDENT/CEO

2021: \$3.37 Billion in Overall Economic Impact

John Cappellino, ECIDA President & CEO

The events of the past year have challenged Erie County residents in every way, requiring an ability to adapt, create a "new normal," and in some cases face very difficult personal and professional losses. The Erie County Industrial Development Agency (ECIDA) staff and Board of Directors worked very hard to address the economic consequences of the pandemic, and despite many hurdles, the ECIDA can look back on 2021 as a very productive year.

The ECIDA continued its very successful Disaster Emergency PPE Reimbursement Grant program for small businesses and nonprofits, eventually helping a total of 110 businesses with nearly \$700,939 in grants to meet PPE expenses. By law, the program was sunsetted when the Governor's Emergency Declaration expired June 24, 2021.

The Regional Development Corporation (RDC), which serves as the ECIDA's lending arm, continued its emergency COVID Loan program, which offered loans with no interest and no payments for one year, followed by 1% interest rates. After that funding was fully allocated, RDC used additional money from the agency's legacy loan fund. Thirty-four businesses were able to borrow \$8.6 million, saving 449 jobs, and creating 138 new positions. For more information on our COVID programs, please see page 10.

\$3.37 Billion in Overall Economic Impact in Erie County

The ECIDA Board of Directors maintained a full meeting schedule remotely (and in person when possible), approving 22 project applications to incentivize \$457.5 million in private investment. These projects will create and/or retain 3.361 jobs in Erie County, with an estimated \$167 million in annual payroll that is largely spent on goods and services locally. The private investment made by these employers will generate an indirect extended economic impact of \$3.37 billion in Erie County.

I thank our Board Chair Brenda McDuffie, and Vice Chair Richard Lipsitz, for their remarkable leadership.

For 2021 Year In Review By the Numbers, please see page 3.

Renaissance Commerce Park

Perhaps our greatest milestone in 2021 was through the Industrial Land Development Corporation (ILDC), which serves as the land development division of the ECIDA. For the past seven years, the ILDC has been diligently working with ILDC Board Chair/County Executive Mark Poloncarz's office, the City of Lackawanna, Empire State Development, National Grid, National Fuel, the Department of Environmental Conservation, owner Tecumseh Steel, and many other community partners to develop Renaissance Commerce Park. The

240-acre manufacturing, warehouse and distribution campus on the former Bethlehem Steel site in Lackawanna has already begun having a positive impact on the Lackawanna community.

In 2021, cleaning products manufacturer TMPTechnologies completed construction on its 290,000 square foot manufacturing facility in Renaissance Commerce Park, becoming the first business located on the RCP parcels. Shortly after, Uniland Development broke ground on the first spec manufacturing warehouse building to be located on the site. These achievements marked the end of a long era of decline for the property since Bethlehem Steel closed its doors in 1983, which economically devastated the community, and thousands of

steelworkers lost their jobs. The ILDC and its partners continue work on the site, engaging in discussions with businesses interested in Renaissance

Commerce Park. There is much more to come. For more on ILDC and Renaissance Commerce Park, please see page 8.

Agribusiness Park

The ILDC purchased the former Eden-Angola Airport in Evans in 2020, with the goal of creating an agribusiness park for food processors, manufacturers and other industries that support growers. In 2021, the ILDC made substantial progress toward redeveloping the 240-acre

site. The Town of Evans purchased acreage and began construction of a new water tower, and the ILDC held a public meeting for input on the Draft General Environmental Impact Study document, which will be completed in Spring of 2022. For more on the Agribusiness Park, please see page 9.

On a personal note, our longtime Tax Manager & Vice President Karen Fiala retired in October, which was bittersweet for all. Karen served the ECIDA for more than 30 years, and she will be dearly missed as she enjoys retired life with her husband, Peter. Luckily, we did not have to go far for her replacement; former ECIDA Business Development Officer Beth O'Keefe took over Karen's role and her position was expanded to Vice President, Operations.

As President and CEO of the ECIDA, I especially want to thank our staff. With all of the challenges brought on by the pandemic, we had a record year—approving more loans than any other year in our history. We incentivized 22 development projects—the second highest year-end total in the past decade. Our staff and Board of Directors not only met the great challenges brought on by the pandemic, but also went above and beyond. We look forward to working with our community partners and doing whatever we can as an economic development agency to help Erie County businesses recover and grow in 2022.

John Cappellino

\$3.37 **BILLION** IN ECONOMIC IMPACT



\$32.97 MILLION IN INCENTIVES \$457.5 MILLION IN PRIVATE INVESTMENT

The ECIDA Board of Directors approved approximately \$32,971,906 in incentives (limited savings on future taxes for the project) for 22 projects, generating \$457.5 million in private investment for Erie County. The estimated long term ripple effect for Erie County's economy will be approximately \$3.37 billion.

The ECIDA's lending arm, The Regional Development Corporation, spurred an additional \$14.4 million in private investment through 34 loans totaling \$8.5 million.

The ILDC, ECIDA's land development affiliate, also administered the MicroEnterprise Loan program for Erie County, ILDC serviced 22 small business loans totaling \$760,000, creating 17 positions, and helping retain 38.5 jobs.



22 PROJECTS

INCENTIVES

LIMITED SAVINGS ON FUTURE TAXES FOR THE PROJECT \$32.97 MILLION

PRIVATE INVESTMENT GENERATED

\$457.5 MILLION

TOTAL ANNUAL PAYROLL

(ADDITIONAL PRIVATE INVESTMENT) \$167 MILLION

TAX EXEMPT BONDS:

Joint Schools Construction Board Refunding \$160 million

JOBS

JOBS RETAINED

2.979

SALARY RANGE OF RETAINED JOBS

\$40,000 -\$75.000

FULL-TIME JOBS CREATED

382

SALARY RANGE OF NEW JOBS

\$20.000 - \$220.000

CONSTRUCTION JOBS CREATED

1.399

BUSINESS LOANS



34 LOANS APPROVED TOTALING \$8.530,000

PRIVATE INVESTMENT GENERATED \$14,385,070

JOBS CREATED/RETAINED

138/449

LOANS & DEVELOPMENT



22 MICROENTERPRISE SMALL BUSINESS LOANS TOTALING \$760.000

JOBS CREATED/RETAINED 17/38.5

TAX EXEMPT BONDS ISSUED THROUGH THE ILDC:

134 High Street, LLC \$20 million

Sumitomo Rubber USA, LLC Photo courtesy of Sumitomo Rubber USA, LLC See page 4

Cover: Upper left photo

Cover: Upper right photo: Dona Street Photo courtesy of Uniland Development See page 8

Cover: Lower left photo: Kwilos Farms Photo courtesy of Emily Kwilos

Cover: Lower right photo: Photo courtesy of KSL Diagnostics See page 6

The overall economic impact for Erie County is \$3.37 billion

The **Erie County Industrial Development Agency [ECIDA]** was created by the New York State Legislature in 1970 to administer tax incentives to qualifying businesses in Erie County. Incentives help businesses retain jobs, remain competitive, invest more private money into their companies and create more jobs. A business <u>cannot obtain ECIDA incentives without making the required private investment</u>. Tax incentives also help Erie County compete for jobs and business attraction with other cities, states and countries, which have their own incentive programs.



In 2021, the ECIDA Board approved incentives for 22 projects totaling \$457.5 million in private investment in Erie County.



CLIENT HIGHLIGHTS

Sumitomo Rubber USA, LLC

Tonawanda, NY

Tire manufacturer Sumitomo Rubber USA, LLC was approved for \$708,750 in sales tax savings on construction materials and equipment purchases, and \$1,053,437 in savings on future property taxes (spread over ten years) for their \$126,000,000 investment in their Tonawanda campus. Sumitomo will construct a 60,000 square foot building and renovate an existing 15,000 square foot building, which will enable Sumitomo to double its output. The average salary of the 1,399 jobs retained is \$60,000, and the project will create 97 temporary construction jobs. Sumitomo has an annual payroll of \$100,000,000; the indirect community benefit of this project is \$1.6 billion locally.

ERIE COUNTY INDUSTRIAL DEVELOPMENT AGENCY (ECIDA)

132 Dingens Street, LLC

Buffalo, NY

The ECIDA Board approved approximately \$393,750 in savings on sales tax for future equipment and construction purchases, and a discount on the mortgage recording fee (approximately \$45,000) to Pinto Construction. Pinto will build an 81,000 square foot warehouse/distribution "spec" building, using an existing foundation that remains from a previous structure destroyed by fire. Spec space is in high demand and short supply in Erie County, and the project will create 37 jobs at the project site.

Skycatcher Holdings, LLC

Orchard Park, NY

Skycatcher Holdings is a woman-owned company that designs mission-critical communications systems for law enforcement, rail and federal government agencies. Skycatcher was approved for \$36,750 in sales tax savings on future construction and equipment purchases for the renovation of a 25,250 square foot building that will become their new location. The new facility will allow more room for office space, manufacturing and research and development areas that their current 14,000 square foot facility cannot accommodate. The project was also approved for a discount on the County Mortgage Recording fee (est. \$17,550). Six new jobs will be created, and 41 jobs will be retained.

There are three common types of Tax Incentives:

Sales tax incentives are applied to <u>limited</u> future purchases such as construction materials, furniture & fixtures and equipment, related to the qualifying project.

Mortgage recording tax abatement allows a one-time reduction in the fee for recording a mortgage in Erie County.

A PILOT, or Payment In Lieu of Taxes, is a formula-based discount on future property taxes for a limited term, usually seven to ten years. The discounted property taxes paid by the applicant gradually increase over the PILOT period until the PILOT term expires, after which full property taxes are paid.

Eastman Machine Company

Buffalo, NY

Cutting machine manufacturer Eastman Machine Company was approved for \$91,000 in savings on future sales tax for construction materials and equipment purchases for the construction of a 7,400 square foot expansion on the company's current 130,000 square foot facility. Eastman was also approved for \$26,000 in future property tax savings, and approximately \$7,500 in savings on the County's one-time Mortgage Recording fee. Three new jobs will be created at an annual salary of \$45,000, and 123 jobs are retained on Eastman's \$8.5 million annual payroll.

The Regional Development Corporation (RDC) is the lending arm of the ECIDA. During 2021, the RDC continued servicing special-term economic recovery loans for many Erie County businesses affected by the pandemic. Originally funded by \$5 million through the EDA CARES Act, the RDC provided \$4.9 million in loans plus an additional \$1.7 million in loan funds from their legacy fund, to serve 34 businesses, preserve 449 jobs, create 138 jobs, and generate \$14.4 million in private investment in Erie County.

For more information about RDC loans, please visit **ecidany.com**.



KSL Diagnostics

Williamsville, NY

Biotech company KSL Diagnostics was planning an expansion of its Williamsville operations. Due to the pandemic, demand for COVID test analysis had risen and KSL planned an early 2021 launch of its Rapid Test Product Distribution and Services Initiative. KSL was approved for a \$1 million RDC loan to pay for equipment, fixtures, inventory and working capital. The expansion preserved 65 jobs, and will create an additional 25 full time jobs.







REGIONAL DEVELOPMENT CORPORATION

(RDC)

Trace Assets Protection Service LLC

Buffalo, NY

Trace Assets Protection Service is a minority-owned/woman-owned Buffalo business that provides security services and training for corporate clients and individuals. When pandemic shut-downs began in 2020, owner Anita Sanders felt the impact in cancelled contracts from restaurants, theaters, government buildings and special events. To help preserve jobs for the 45 people she employs, Ms. Sanders applied and was approved for a \$250,000 bridge loan for working capital until events and business return to pre-pandemic levels.

Opposite page: Top photo: KSL Diagnostics Photo courtesy of KSL Diagnostics

Opposite page: Middle photo: KSL Diagnostics Photo courtesy of KSL Diagnostics

Opposite page: Bottom photo: KSL Diagnostics KSL President & CEO Kevin Lawson cuts the ribbon on their new facility. Photo courtesy of KSL Diagnostics

Buffalo FilmWorks

Buffalo, NY

Building on recent momentum including Paramount Pictures' "A Quiet Place 2" shooting in Erie County in 2019, the local film industry continues to grow. One major film can bring \$60 million to the local economy, in goods and services, jobs and hotel rooms.

To accommodate more major films, a South Buffalo warehouse complex is on its way to becoming a full-service film and major motion picture facility, providing full concierge service for production, cast and crew.



Buffalo owners Jennifer O'Neill, Kevin Callahan, and George Pittas purchased the abandoned Babcock Street properties in 2016 to develop soundstages and production facilities, but due to COVID delays in scheduled productions, Buffalo FilmWorks needed \$250,000 in working capital to bridge the financial interruption created by pandemic shut downs. The RDC approved the loan, which will be used for business operation and payroll expenses. The project will create 10 full time jobs, with hundreds more jobs created when films are in production.













The ECIDA's development arm, the Industrial Land Development Corporation, had a very busy and fruitful 2021. In spite of continuing challenges brought on by the pandemic, the ILDC staff and Board of Directors made great strides in developing Renaissance Commerce Park on the former Bethlehem Steel site in Lackawanna.

The ILDC purchased 140 acres of land on the site in 2018, and as of fall 2021 the site is now home to two businesses; cleaning products manufacturer TMP Technologies completed its 290,000 square foot facility and opened its doors in 2021, and Uniland Development broke ground on a manufacturing/warehouse spec building on a ten-acre parcel next to TMP in October 2021.

The development of Renaissance Commerce Park continues as a major priority for Erie County Executive Mark C. Poloncarz. Negotiations are in progress for an additional 90-acre purchase, which would continue the Shoreline Trail Bike Path south to Woodlawn Beach. Activity on surrounding parcels on the site has also gained momentum, with the addition of sugar refinery Sucrose Sourcing, and ongoing infrastructure design and development.

INDUSTRIAL LAND DEVELOPMENT CORPORATION

(ILDC)



Eden-Angola Agribusiness Park Evans, NY

Redevelopment efforts also continued at the former Eden-Angola Airport, which will become one of the region's largest agribusiness parks. A water tower and initial infrastructure are currently under construction, and a public meeting was held in October 2021 to gather public input for the Draft General Environmental Impact Statement (DGEIS), which will be finalized in early 2022. The agribusiness park will be home for food processors and food distributors to support growers, with a target grand opening date in 2024.

Opposite page: First photo: Renaissance Commerce Park Photo courtesy of Renaissance Commerce Park

Opposite page: Second photo: Erie County Executive Mark Poloncarz speaks at Renaissance Commerce Park Uniland ground breaking ceremony on October 28, 2021. Photo courtesy of Office of the Erie County Executive

Opposite page: Bottom photo

Uniland is constructing this building on a parcel next to TMP. Photo courtesy of Uniland Development

This page: Above photo Eden-Angola Agribusiness Park Photo courtesy of ECIDA

This page: Circle photo and background Photos courtesy of Emily Kwilos



ERIE COUNTY MICROENTERPRISE LOAN PROGRAM

To help address the economic devastation created by the pandemic, ILDC staff administered Erie County's MicroEnterprise Loan program, which provided matching grant funds for qualified small business loan applicants. The ILDC serviced 22 MicroEnterprise Small Business Loans totaling \$760,000, creating 17 jobs and helping to retain an additional 38.5.

Without your financial support during these difficult times, our operations and services would have been severely impacted.
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- William E. Butler President, Black Rock Historical Society



HELPING SMALL BUSINESSES AND NONPROFITS IN ERIE COUNTY

In 2020, the ECIDA created several programs to address the economic devastation in the business community brought on by the pandemic. Those programs continued in 2021, as small businesses and nonprofits in Erie County struggled with unforeseen expenses and loss of revenue.

With the Governor's Emergency Declaration in place, the ECIDA continued its COVID Emergency Disaster Relief Grant Program, which provided reimbursements to small businesses and nonprofits for qualified PPE expenses.

Requirements for the program included having 50 or fewer employees, being located in a town without its own local IDA, and meeting one of the following: the business must be located in a highly distressed Census area, or be womenowned, minority-owned, or service-disabled veteran-owned.

The ECIDA Board approved an additional \$500,000 for the reimbursement program in January 2021, after the first \$500,000 approved in 2020 was fully allocated. When the Governor's Emergency Declaration was lifted and the State Statute no longer allowed the ECIDA to offer these grants, the program was sunsetted in July of 2021.

The ECIDA Board approved 110 grants during the life of the program, totaling \$700,939.

GG Your support... means those funds we had dedicated to our staff and guests' safety are able to further promote science literacy, inspire curiosity, and prepare the environmental stewards of today and tomorrow.

Economic Help for Nonprofit Organizations

Nonprofits also endured serious economic challenges during and after the pandemic shutdown. New York State's Emergency Declaration status allowed the ECIDA to offer its PPE Grant program to dozens of Erie County nonprofits, including The Buffalo Museum of Science, the Black Rock Historical Society, and Arts Services Initiative.

HIGHLIGHT:

Fostering Greatness, Buffalo, NY

Fostering Greatness offers minority youths who have aged out of the foster care system transition aid including life skills, housing stability, education, career advancement, personal and professional development, leadership development, and full optimal health management. To cover expenses for gloves, masks and other PPE for staff and clients, Fostering Greatness was approved for a grant reimbursement of \$9,090.08. The nonprofit was forced to lay off four full-time workers, and is in the process of hiring back its staff as they are able.

COVID Emergency Disaster Grant PPE Program Highlights

D&M Refrigeration, Buffalo, NY

D&M Refrigeration, another women-owned business, was approved for a \$10,000 grant to offset PPE costs including cleaning supplies, disinfectant, masks, face shields, hands-free dispensers, partitions, signage, and an automatic temperature scanning device. Core products sold and serviced by D&M include: refrigeration equipment, cooking equipment, heating & air conditioning, dishwashing equipment, hood exhaust, beer/beverage systems, and medical refrigeration equipment. D&M had endured the loss of more than 15 contracts during the pandemic shutdown, and the grant helped preserve 25 jobs.

Local Honey Beauty Hive, Buffalo, NY

Women-owned salon Local Honey was forced to close for three months, and upon reopening in June of 2020, struggled with reduced capacity. Local Honey was approved for \$6,041 to offset the cost of PPE fixtures including face masks, gloves, sanitizers, dividers and air purifiers. The Niagara Street business is located in a highly distressed area, and the grant helped the salon save five full-time jobs.





BOARD OF DIRECTORS

The Erie County Industrial Development Agency Board of Directors is a 19-member, all-volunteer board made up of 14 ex-officio seats, and five seats appointed jointly by the County Executive and the Chair of the County Legislature.

The Board meets monthly, and minutes can be viewed/downloaded at www.ecidany.com.

MS. DENISE ABBOTT	HON. DIANE BENCZKOWSKI	REV. MARK L. BLUE
President	Supervisor	President
Buffalo Central Labor Council, AFL-CIO	Town of Cheektowaga	NAACP
HON. BYRON W. BROWN	MR. JAMES F. DOHERTY	HON. JOE EMMINGER
Mayor		Supervisor
City of Buffalo		Town of Tonawanda
MS. DOTTIE GALLAGHER	HON. HOWARD JOHNSON	MS. TYRA JOHNSON
President & CEO	Legislator	Deputy Director
Buffalo Niagara Partnership	Erie County Legislature	LISC
HON. BRIAN KULPA	MR. RICHARD LIPSITZ, JR. VICE CHAIR	MS. BRENDA McDUFFIE CHA
Supervisor Town of Amherst		
HON. GLENN NELLIS	HON. MARK C. POLONCARZ	HON. DARIUS G. PRIDGEN
	County Executive	President
	County of Erie	Buffalo Common Council
SISTER DENISE A. ROCHE	MR. KENNETH SCHOETZ	MR. PAUL VUKELIC
Chair	CEO	President & COO
NFTA	WNY Healthcare Association	Try-it Distribution
MS. RENEE WILSON		
D '1 1		

President

Erie County Association of School Boards

STAFF

The ECIDA is a public benefit corporation, and does not receive any operating funds from any tax revenue source. Its operating funds are derived from fees charged to the private for-profit businesses who enter into contracts with the ECIDA. The ECIDA staff are not County, State or City employees.

Atiqa Abidi senior accountant

John Cappellino
PRESIDENT & CEO

Sean Fallon PROJECT MANAGER

Andrew Federick
BUSINESS DEVELOPMENT
OFFICER

Laurie Hendrix ADMINISTRATIVE COORDINATOR

Carrie Hocieniec
OPERATIONS ASSISTANT

Brian Krygier
DIRECTOR OF INFORMATION
TECHNOLOGY

Jamee Lanthier COMPLIANCE OFFICER

Grant Lesswing
DIRECTOR OF BUSINESS
DEVELOPMENT

Gerald Manhard
CHIEF LENDING OFFICER

Robbie-Ann McPherson director, marketing & communications

Beth O'Keefe VICE PRESIDENT OF OPERATIONS

Mollie Profic
CHIEF FINANCIAL OFFICER

Phil Riggs rail & site management

Pat Smith BOOKKEEPER, H.R./B.D.A.

Daryl Spulecki CREDIT ANALYST

Lori Szewczyk director of grants

Lynette Thompson RECEPTIONIST

2021 PROJECTS

KEY / PROJECT NAME

ECIDA TAX INCENTIVES

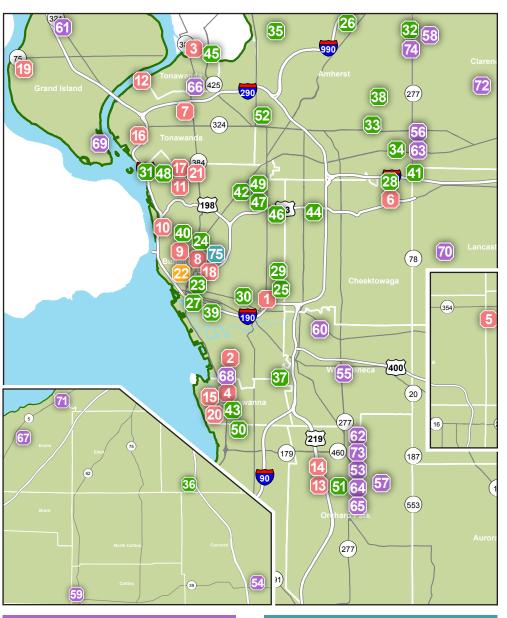
- 1 132 Dingens Street, LLC
- 2 283 Ship Canal Parkway (2)
- 3 72 East Niagara Street, LLC AR
- 4 BLD VII, LLC/Uniland
- 5 Bullis Road Solar
- 6 Calspan Corporation
- 7 Coca-Cola Beverages Northeast, Inc.
- 8 Eastman Machine Company
- 9 197 Summer St./George Lewis House Apartments AR
- 10 Great Point Studios Buffalo AM
- 11 293 Grote St./MCG Real Estate Holdings, LLC AR
- **12** Pine Pharmaceuticals
- **13** Polymer Conversions
- 14 Skycatcher Holdings, LLC/Sti-ci Industries
- 15 Sucro Real Estate, LLC
- 16 Sumitomo Rubber USA, LLC
- 17 Surmet Ceramics Corp.
- 18 Terzo Development/Bush Lofts^{AR}
- **19** Thermo Fisher North Expansion
- 20 Time Release Properties/Time Release Sciences, Inc. AM
- **21** Walcot Apartments AR

ECIDA BOND

22 JSCB, City of Buffalo

RDC LOANS

- 23 166 Chandler Holdings, LLC
- 24 AFT Lenox, LLC
- 25 Allied Circuits, LLC
- 26 Amherst Pizza & Ale House, Inc.
- **27** Ballyhoo
- 28 Bhavani Group Inc.
- 29 Buffalo Fermentation, Inc.
- 30 Buffalo FilmWorks, Inc.
- **31** Buffalo Niagara Weldworks, Inc.
- **32** Capello Salon III, Inc.
- 33 Divorce Mediation Svcs. of Bflo, LLC
- 34 Frank T. Minisci
- 35 Kathy's Kid Kare, Inc.
- 36 Kitchen Tune-Up
- 37 KJJ Group LLC
- **38** KSL Diagnostics Inc.
- **39** Lakeward Spirits
- 40 Law Office of Jennifer Hurley, LLP
- 41 Mataji's Inc.
- 42 Peterson Heating and Cooling, Inc.
- 43 Premium Coffee of WNY, LLC
- 44 Radio One Buffalo, LLC
- **45** Rosewood Signs, Inc.
- 46 Styles of Man Inc.
- 47 Surianello General Concrete Contractor
- 48 Tomric Systems, Inc.
- 49 Trace Assets Protection Services, LLC
- 50 Tundra Transport LLC
- **51** Underground Gym
- 52 WNY Medical Management, LLC



ILDC MICROENTERPRISE LOANS

- 53 Amy Lynn's Dance Studio
- 54 Art's Cafe' Management LLC
- 55 Bella Publishing
- **56** BGM 4, LLC
- 57 Boca Woods Products LLC
- 58 Corporate Wellness Global, Inc.
- 59 Creekside Market
- **60** Crossroads Bar and Grill
- **61** Danasons Border Services, Inc.
- **62** Destination X Travel LLC
- 63 Fetch! Gourmet Dog Treats LLC
- **64** Fit E.A., LLC
- 65 Fit O.P., LLC
- 66 Greener We
- 67 Kwilos Farms
- 68 L & B Transportation, LLC
- **69** Lighting Done Right
- 70 Lilly Belle Meads, LLC
- 71 Real Straw LLC
- **72** Saxon Services
- 73 Sparcino & Company LLC
- 74 Tony Grisanti, Inc.

ILDC BOND

75 134 High Street, LLC



For more details about these and other ECIDA projects,access the ECIDA project logs at www.ecidany.com

Erie County Industrial Development Agency 95 Perry Street, Suite 403 Buffalo, NY 14203 (716) 856-6525

The mission of the Erie County IDA is to provide the resources that encourage investment, innovation and international trade - creating a successful business climate that improves the quality of life for the residents of the region.

AR Adaptive Reuse AM Amended Project